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Ferreycorp	POLICY OF RISK	INITIAL VALIDITY		FINAL VALIDITY
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ELABORATING MANAGEMENT	CORPORATE FINANCE MANAGEMENT			
DEVELOPED BY	REVIEWED BY		APPROVED BY	
Elizabeth Guardamino Zegarra	Patricia Gastelumendi Lukis		Mariela Garcia de Fabbri	
CORPORATE RISK EXECUTIVE	CORPORATE FINANCE MANAGER		GENERAL MANAGER	

#### 1. AIM

The aim of this corporate policy is to establish the risk management framework at Ferreycorp, at the corporate level, and to provide the subsidiaries' management with the guidelines to identify, analyze, evaluate, respond to, monitor and communicate the risks and opportunities that impact the achievement of their objectives. This policy promotes an innovative culture to do business, since it allows to be bolder and more competitive in decision making. In addition, it contributes to strengthening the good corporate governance of Ferreycorp and its subsidiaries.

The specific aims of the Corporate Risk Management Policy are:

- Establish a framework for comprehensive risk management and guarantee its application in Ferreycorp and all its subsidiaries.
- Define governance by establishing the roles and responsibilities of those involved in the administration of the integral risk management system.
- Provide a clear and consistent basis to make informed decisions at all levels of Ferreycorp and each subsidiary.

## 2. SCOPE

This policy is applicable to all subsidiaries, divisions, processes, business decisions and collaborators of the entire corporation, and it is the responsibility of each of them to manage the risks and opportunities inherent to their function, effectively.

## 3. DEFINITIONS

- Risk: Probability that an event will occur and have a negative impact on the achievement of the strategy and business objectives.
- Inherent Risk: Level of risk in the absence of mitigation actions.

Residual Risk: Risk level after effectively implementing mitigation actions.

#### 4. PRINCIPLES AND RISK METHODOLOGY

- Ferreycorp and its subsidiaries have a growth strategy that contemplates the possibility of taking advantage of business opportunities even internationally and under different regulatory frameworks. Given that these opportunities involve risks, Ferreycorp has established a standard methodology to guarantee, in a reasonable manner, the adequate management of its risks and, in this way, to achieve the objectives of the corporation, which includes complying with the economic expectations of the shareholders.
- Ferreycorp considers that corporate risk management is a continuous process and a fundamental component for an effective corporate governance.
- Ferreycorp has defined a comprehensive risk management methodology, which
  has an open and receptive approach between the Corporate Risks Unit and the
  General Managements of the subsidiaries, which allows risk management to be
  integrated into the business processes and aligned to the strategic objectives of
  the corporation and its values.
- Ferreycorp has as reference several international standards for the definition of its risk management methodology, such as COSO ERM, ISO 31000 and AS / NZ 4360. Based on these standards, an internal methodology has been developed that includes the following components:
- Internal Environment: Refers to the entire environment at the corporate level and creates the basis on how risks and opportunities are managed by the collaborators of Ferreycorp and its subsidiaries, including the culture of risk, integrity and ethical values, and the climate in which operates.
- Establishment of Objectives: The objectives must exist before the managements identify potential events that may positively or negatively affect their achievement.
- ➤ Event Identification: Internal and external events affect the objectives of Ferreycorp and its subsidiaries, and these must be identified and classified as risks or opportunities. The opportunities are channeled towards the strategy and establishment of objectives to take advantage of them.

The risks of Ferreycorp and its subsidiaries are classified in the following categories:

- Strategic and Business
- Operational
- Financial
- Compliance

- Risk Assessment: Each subsidiary of the corporation must analyze its risks on the basis of impact evaluation criteria and probability of occurrence to determine the response and management thereof. The risks are evaluated in their inherent and residual state, and are prioritized according to their level of severity or criticality in 4 levels:
  - Critical
  - High
  - Moderate
  - Low
- Response to Risk: Managers must select the type of response to the risks (avoid, accept, share or mitigate). Control activities are part of the organization's response to risks.
- Information and Communication: Relevant information must be identified, captured and disseminated in a timely manner and by an appropriate channel that allows the employees of the Ferreycorp subsidiaries to fulfill their duties and the government entities to be informed of the main risks.
- Monitoring: It implies monitoring the implementation of defined response plans for the main risks of Ferreycorp and its subsidiaries. Likewise, it refers to the fact that the risk management process must be monitored to identify improvements and implement them and will be carried out annually.
- Ferreycorp has defined risk management delegation levels according to the experience of each level of authority in the corporation as shown in the attached table:

Levels or limits of risk	Critical	High	Moderate	Low
Board Committee of Audit and Risks	Faculty to accept risks of "critical" level of the corporation			
General Manager of Ferreycorp	Responsible for validating risk response plans at the "critical" level of the corporation.	Faculty to accept risks of "high" level of the corporation		
General Manager of the subsidiary	Responsible for validating risk response plans at the "critical" level of the subsidiary.	Faculty to accept risks of "high" level of the subsidiary	Faculty to accept risks of "moderate" level of the subsidiary	
Line managers of the subsidiary			Responsible for validating risk response plans at the "moderate" level of the subsidiary.	Faculty to accept risks of "low" level of the subsidiary.
Heads/Supervisors of the subsidiary				Responsible for validating risk response plans at the "low" level of the subsidiary (if applicable)

#### 5. GUIDELINES

- All decisions made at Ferreycorp and its subsidiaries will be made considering that
  there are inherent risks to the business, and employees of the entire corporation must
  be aware of the risks in their respective domains, of the associated response
  measures; as well as the opportunities that arise to reformulate strategies or action
  plans.
- The response measures to the risks adopted by each subsidiary must be effective and integrated with the business processes. Likewise, they must be implemented on the dates agreed with the Corporate Risks Unit.
- The communication and documentation of risk management will be carried out by the Corporate Risk Executive.
- In the event that a collaborator identifies a risk in any process, project, decision, etc., he/she has the responsibility to inform the Corporate Finance Management and Corporate Risks Unit so that it evaluates the materiality of the impact and define, if it is necessary, a response plan, in coordination with the owner of the process or responsible in the subsidiary, for its immediate implementation.

#### 6. ROLE AND RESPONSIBILITIES

The Corporate Finance Division is responsible for assisting the Board of Directors of Ferreycorp, General Management and Corporate Audit Management, through the Board of Audit and Risk Committee in the supervision of the comprehensive risk management of Ferreycorp and its subsidiaries.

The Corporate Finance Management, through the Corporate Risks Unit, is responsible for facilitating the integral risk management of Ferreycorp and its subsidiaries based on the established methodology, that is, supporting them in the process of identifying, evaluating, giving response, inform, monitor the most important risks and establish an agreement with the managements, the action plans to mitigate the risks found in each company. Likewise, it is responsible for reporting to the General Management of Ferreycorp through the Corporate Finance Committee about the main risks of the Ferreycorp corporation, as well as the status of the defined response plans.

Each subsidiary of the corporation is responsible for maintaining a risk management process in its application domains in compliance with the comprehensive risk management policy.

It is up to managers and/or owners of key processes of the subsidiaries to determine a response to the risks and implement actions when the level of residual risk is above the acceptable area. Otherwise, it will not be necessary to implement actions; however, risk behavior must be continuously monitored.

## 7. POLICY APPROVAL

The Board Committee of Audit and Risk will be the approval authority for Ferreycorp corporate risk management policy at corporate level.

## 8. POLICY AMENDMENTS

The policy will be reviewed every two years or at any time that is necessary and updated, if necessary, according to the changes in risk management guidelines, standards and best practices.

# THE FOREGOING DOCUMENT HAS BEEN AUTHORIZED -IN THE NORMATIVE SYSTEM- BY:

ROLE	NAME	POSITION	DATE
Developer	Elizabeth Guardamino Zegarra		Approved – 12/19/2017 10:55
Inspector	Patricia Gastelumendi Lukis	Corporate Finance Manager	Approved – 12/19/2017 10:56
Approving person	Mariela Garcia De Fabbri		Approved – 02/09/2018 10:47